

Key highlights of 2021

Another strong quarter for Duett completes a strong year

Management comments

2021 has been an eventful year for Duett, with significant advancements in product development as well as having completed the first add-on acquisition of a company outside of Norway - all while being able to deliver continued strong financial results.

Financial development¹

Pro-forma revenues per Q4-2021 have reached NOK 252m, of which SkyHost contributed NOK 28m. Q4-2021 revenues have grown 17.0% vs. Q4-2020, driven by the acquisition of SkyHost and strong revenue growth in Duett's software segment.

Integration of SkyHost

The acquisition of Skyhost was successfully completed April 16th 2021 and the integration process is still in full speed.

Duett

Duett shows a steady growth and EBITDA margin, and released new functionality on a high level this year with a big milestone reached October 1st with the release of "Bilagskontroll". We continue to invest in product development to facilitate for further growth. This is the primary driver for increased costs through the year.

SkyHost

Skyhost shows a steady growth and EBITDA margin. The Skyhost software suite is ready for the Norwegian market and there is currently a pilot project ongoing with a handful of customers

Duo Bidco AS changed name

On November 27th Duo Bidco AS changed name to Duett Software Group AS.

2021 Highlights

Revenue growth¹ (2020 vs. 2021) 17%

Recurring revenue² (2021)89%

EBITDA growth¹ (2020 vs. 2021)

22%

EBITDA margin (2021)

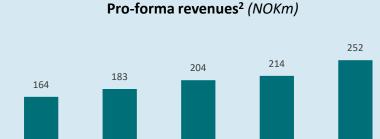
30%

Net leverage^{2,3} 5.7x

2017

2018

Key figures¹

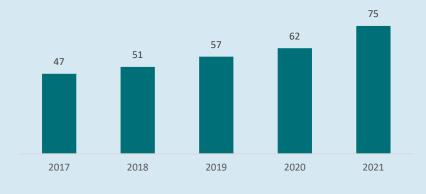


Pro-forma adjusted EBITDA^{2,3} (NOKm)

2019

2020

2021



¹⁾ SkyHost not pro-forma included in 2020 figures

²⁾ Pro-forma figures. Includes SkyHost for full-year 2021, whereas the reported figures on the following pages only include SkyHost's from and including 16 April 2021 3) Excludes all non-recurring costs

Income statement (1/2)

	Unconsolidated Duett Software Group AS						
NOKm	Q4-2020	Q4-2021	2020	2021			
Software	-	-	-	-			
Hosting	-	-	-	-			
Recurring Revenue	-	-	-	-			
Consultancy software	<u>-</u>	-	-	-			
Courses	-	-	-	-			
Consultancy hosting	-	-	-	-			
Other income	-	-	-	0.0			
Hardware and software	-	-	-	-			
Non-recurring revenue	-	-	-	0.0			
6							
Total Revenue	-	-	-	0.0			
COGS Software	-	-	_	_			
COGS Sky	_	_	-	-			
Other COGS	_	_	-	-			
COGS hardware and software	-	-	-	-			
Total COGS	-	-	-	-			
Gross Profit	_	_	<u>-</u>	0.0			
dioss riolic	-	-	<u> </u>	0.0			
Sales & Marketing	-	-	-	-			
Research & Development	-	-	-	-			
General & Administrative	0.0	1.5	0.1	2.7			
Total OPEX	0.0	1.5	0.1	2.7			

	Consolidated Duett Software	Group AS	
Q4-2020	Q4-2021	2020	2021
25.2	35.5	99.8	132.5
22.1	22.0	87.3	87.9
47.4	57.5	187.2	220.4
1.4	1.3	6.3	4.9
0.5	0.4	2.0	1.8
1.6	1.3	5.9	4.9
0.9	0.4	1.9	1.4
2.2	2.8	11.2	12.4
6.6	6.2	27.3	25.5
54.0	63.7	214.4	245.9
4.2	6.6	15.9	22.6
18.8	19.3	74.8	76.4
0.0	0.0	0.2	0.1
2.5	1.7	11.8	8.6
25.5	27.6	102.7	107.7
28.5	36.1	111.7	138.2
4.1	6.3	14.7	19.4
7.8	10.0	28.2	36.1
6.5	10.5	24.6	31.2
18.5	26.7	67.6	86.7



Income statement (2/2)

	Unconsolidated Duett Software Group AS					
NOKm	Q4-2020	Q4-2021	2020	2021		
Cash EBITDA	(0.0)	(1.5)	(0.1)	(2.7)		
Capitalized Software Costs	-	-	-	-		
Reported EBITDA	(0.0)	(1.5)	(0.1)	(2.7)		
Amortization	-	-	-	-		
EBIT	(0.0)	(1.5)	(0.1)	(2.7)		
Finance income	7.2	39.0	9.1	40.1		
Finance cost	1.9	8.0	9.0	26.2		
EBT	5.2	29.5	0.0	11.2		
Tax	-	4.7	-	4.7		
Earnings after tax	5.2	24.8	0.0	6.5		

Consolidated Duett Software Group AS						
Q4-2020	Q4-2021	2020	2021			
10.0	9.4	44.1	51.4			
4.1	4.3	15.1	19.3			
14.1	13.7	59.2	70.7			
10.1	23.6	73.0	87.8			
4.0	(9.9)	(13.8)	(17.0)			
0.4	(0.1)	0.0	0.0			
6.6	7.9	19.8	26.5			
(2.2)	(17.9)	(33.5)	(43.5)			
(4.2)	(0.5)	(5.5)	(6.1)			
1.9	(17.4)	(28.0)	(37.3)			



Balance Sheet (1/2)

	Unconsolidated Duett Software Group AS	onsolidated Duett Software Group AS Consolidated Duett Software Group AS		
NOKm	31/12/2020	31/12/2021	31/12/2020	31/12/2021
Intangible assets				
Trade name	-	-	26.0	28.7
Customer relationships	-	-	229.2	284.0
Developed technology	-	-	111.3	96.0
Deferred tax asset	-	-	-	-
Goodwill	-	-	338.7	422.7
Total intangible assets	-	-	705.2	831.5
Tangible assets				
Land and buildings	-	-	12.4	11.6
Furniture, tools, other	-	-	6.1	4.6
Total tangible assets	-	-	18.4	16.2
Financial assets				
Investment in group companies	431.2	798.0	-	-
Other investments	-	-	0.0	0.0
Other receivables	-	11.4	<u> </u>	
Total financial assets	431.2	809.4	0.0	0.0
Current assets				
Inventories	-	-	0.2	1.9
Accounts receivables	-	-	9.3	15.2
Receivables from group companies	51.2	63.7	-	38.7
Other short-term receivables	0.0	-	5.6	5.3
Cash and deposits	0.0	15.5	0.6	73.0
Total current assets	51.2	79.2	15.7	134.1
TOTAL ASSETS	482.4	888.6	739.3	981.8



Balance Sheet (2/2)

	Unconsolidated Duett Software Group A	S	Consolidated Duett Software Group AS		
NOKm	31/12/2020	31/12/2021	31/12/2020	31/12/2021	
Paid-in capital					
Share capital	3.0	3.5	3.0	3.5	
Premium fund	307.5	368.8	307.5	368.8	
Other paid-in capital	-	-	-	-	
Total paid-in capital	310.5	372.3	310.5	372.3	
Accrued equity					
Other equity	0.0	6.5	(34.4)	(71.9)	
Total accrued equity	0.0	6.5	(34.4)	(71.9)	
Total equity	310.5	378.8	276.1	300.4	
Provisions for liabilities					
Deferred tax	-	2.5	67.1	80.8	
Total provision for liabilities	-	2.5 2.5	67.1	80.8	
Long-term debt					
Long-term debt	157.0	500.0	340.0	488.6	
Other long-term debt	-	-	-	-	
Total long-term debt	157.0	500.0	340.0	488.6	
Short-term debt					
Credit facility	-	-	3.4	-	
Accounts payables	-	0.8	9.0	12.2	
Payable taxes	-	0.2	6.0	3.1	
VAT and other public taxes	-	-	8.2	13.6	
Deferred revenue	-	-	19.5	24.3	
Intercompany	14.5	-	-	38.7	
Other short-term debt	0.4	6.3	10.2	20.2	
Total short-term debt	14.9	7.3	56.1	112.0	
TOTAL EQUITY AND LIABILITIES	482.4	888.6	739.3	981.8	



Cash flow

	Unconsolidated Duett Software Group AS				Consolidated Duett Software Group AS			
NOKm	Q4-2020	Q4-2021	2020	2021	Q4-2020	Q4-2021	2020	2021
Cash flow from operating activities								_
Earnings before tax	3.7	29.5	0.0	11.2	(2.2)	(17.9)	(33.5)	(43.5)
Amortization	-	-	-	-	10.1	23.6	73.0	87.8
Taxes Paid	-	-	-	(2.2)	(0.2)	-	(7.7)	(6.0)
Inventories	-	-	-	-	(0.0)	(0.1)	(0.1)	(1.6)
Accounts payables	-	(3.3)	-	0.5	1.3	(7.2)	(1.1)	3.2
Accounts receivables	-	-	-	-	5.8	(0.5)	10.4	(5.9)
Deferred revenue	-	-	-	-	(16.2)	1.2	(17.4)	4.8
Other NWC	(0.2)	0.3	(0.2)	14.1	(14.2)	6.7	(20.6)	17.0
Cash flow from operating activities	3.5	26.5	(0.2)	23.6	(15.6)	5.8	2.9	55.7
Cash flow from Investing activities	_	_	_	_	_	_	_	_
Activated development costs	_	_	_	_	(4.1)	(4.3)	(15.1)	(19.3)
(-) Purchase of fixed and intangible assets	_	_	_	_	2.0	(4.0)	(2.3)	(109.8)
(-) Other investing activities	(19.8)	_	(19.8)	(169.5)	(1.9)	(4.0)	0.6	0.6
Net cash flow from investing activities	(19.8)		(19.8)	(169.5)	(4.0)	(8.3)	(16.8)	(128.4)
Net cash now nominivesting activities	(13.0)		(15.0)	(105.5)	(4.0)	(0.3)	(10.0)	(120.4)
Cash flow from financing activities	-	-	-	-	-	-	-	-
Net change long-term debt	(10.0)	-	(10.0)	160.0	(10.0)	1.1	(10.0)	148.6
Net change credit facility	-	-	-	-	3.4	-	3.4	(3.4)
Net change intercompany	26.3	(39.0)	30.0	(60.7)	-	-	-	-
Net change equity	-	-	-	61.8		-	-	-
Cash flow from financing activities	16.3	(39.0)	20.0	161.0	(6.6)	1.1	(6.6)	145.2
Net change in cash and cash equivalents	(0.0)	(12.5)	0.0	15.1	(26.2)	(1.4)	(20.4)	72.4
wet change in cash and cash equivalents	(0.0)	(12.3)	0.0	15.1	(20.2)	(1.7)	(20.4)	72.4
Cash and cash equivalents in the beginning of the period	0.0	28.0	0.0	0.4	26.8	74.4	21.1	0.6
Cash and cash equivalents in the end of the period	0.0	15.5	0.0	15.5	0.6	73.0	0.6	73.0
Beginning credit facility balance	_	_	_	_	-	_	_	3.4
Net change credit facility balance	-	-	<u>-</u>	<u>-</u>	3.4	<u>-</u>	3.4	(3.4)
Ending credit facility balance	-	-	-	-	3.4	_	3.4	
Limit credit facility	-	<u>-</u>	_	_	35.0	35.0	35.0	35.0
Ending available liquidity	0.0	15.5	0.0	15.5	32.2	108.0	32.2	108.0
	0.0	10.0	0.0	10.0	JE1E	200.0	- VEIL	100.0



Group structure

